

Sandrine DUCHENE

Aged 47.
Citizenship: France

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- A 20-year professional experience in the French public sector, at high-level executive positions: advisor to the Président de la République Française, Deputy Director General and chief economist of the Treasury
 - Deep understanding of the EU institutions, decision making process, role of the European Commission, and knowledge of the UE budgetary framework and fiscal rules
 - Strong technical expertise as regards: macroeconomic policy, public finances, fiscal policy and budgetary management. This covers a range of fiscal policy topics, from an economic perspective: forecasting, budgeting, taxation and spending policies, national accounts, tools for fiscal policy guidance (structural analysis, potential growth...)
 - Teacher at Paris School of Economics between 2008 and 2018 ("Public Finance" for Master 2 students)
 - Strategic views, sense of responsibility and initiative, integrity

References:

- Didier Migaud, Premier Président de la Cour des Comptes, Président du Haut Conseil des Finances Publiques (dmigaud@cccomptes.fr)
- Ramon Fernandez, former Director General of the French Treasury (ramon.fernandez@orange.com)

Professional Experience

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| Since 2015 | AXA Group
General Secretary of AXA France (after a few months as "Group Head of Public Affairs", between September and March 2015)
I am in charge of AXA France audit and compliance matters. |
| 2013-2015 | Deputy Director-General and Chief economist, French Treasury
My responsibility at the Treasury was Public Finance and Economic Policy. In my position, I was the Government representative vis-a-vis different institutions: the French Fiscal Council (HCFP, "Haut Conseil des Finances Publiques"), the IMF (article IV missions), the OECD (EDR France). I also had many contacts with my European counterparts, in other Member States or at the European Commission, as well as with academics. |
| 2012-2013 | Economic Advisor to the Président de la République Française François Hollande
In May 2012, I was appointed by the President as his advisor for public finance and economic policy. I prepared the first budget laws in the mandate, in 2012 and 2013. I also worked on improving the French fiscal framework, through the TSCG transposition, setting up the French independent Fiscal Board (HCFP). I launched a spending review process, and I monitored the structural reform agenda: competitiveness compact, labor market reform, and pension reform in 2013. |

2010-2012	Head of the forecasting Department at the National Office for Statistics and Economic Studies (Insee) I was responsible for the Insee quarterly short term economic forecasts ("Note de conjoncture").
2009	Head of Division, Employment and Vocational Training Directorate I handled the merger between the unemployment insurance office (Unedic) and the job centers network (ANPE), resulting in one single office ("Pole Emploi").
2006-2009	Head of the Public Finance Division, French Treasury I carried out the budget law public finance forecasts, and wrote several stability programs. I also acted as advisor to the Minister of Finance on taxation and public spending strategic issues.
2004-2006	Head of the Health care and Social Security Unit, French Treasury I prepared Social security forecasts and accounts, and designed health sector policies.
2002-2004	Head of the Public Finance Unit, French Treasury I was responsible for public finance forecasts and economic analysis. I worked on the 2005 Stability and Growth Pact reform. I revisited the structural deficit notion, defining a "structural effort" concept to get a clearer view on the Government's discretionary decisions. (<i>Duchene & Levy, "solde structurel et effort structurel : un essai d'évaluation de la composante discrétionnaire de la politique budgétaire"</i>) This concept is close to that used in the current EU budgetary surveillance process, in order to better assess the Member States fiscal stance. (https://www.tresor.economie.gouv.fr/file/325912)
2000-2002	Head of the Macroeconomic Policies Unit, French Treasury
1998-2000	Economist- French Economic Outlook Unit, French Treasury
1995-1998	Economist, National Statistics Office, Insee

Education

1993 – 1995	École Nationale de la Statistique et de l'Administration Économique (ENSAE), Paris
1990 – 1993	École Polytechnique, Palaiseau, France

Languages

French: native

English: fluent

German: good

Teaching activities

From 2008 to 2015, I taught **Public Finance at Paris School of Economics** as an invited scholar (PPD-Master, Public Policies and Development), focusing on the EU budgetary framework, and on macroeconomic tools for Public Finance analysis.